



AMR Multi-Stakeholder Partnership Platform

9th Steering Committee meeting

8 May 2026

Summary of discussions

	Action	Responsible
1.	Share the proposed Action Group assessment methodology with MSPP members, particularly Action Group leads.	Coordinating Team
2.	Notify active Action Groups of the Steering Committee's decision to continue their activities	Coordinating Team
3.	Notify inactive Action Groups of the decision to sunset their activities	Coordinating Team
4.	Notify Action Groups proposing merger or mandate repositioning and invite them to submit revised workplans and governance arrangements for Steering Committee review.	Coordinating Team
5.	Prepare a summary of lessons learned and good practices from successful Action Groups to support current and future groups.	Coordinating Team
6.	Send a formal letter to the organizers of the Nigeria Ministerial Conference outlining proposed MSPP activities and contributions.	Coordinating Team

Attending:

- **Arshnee Moodley**, CGIAR Antimicrobial Resistance Hub Lead, AMR Team Leader, International Livestock Research Institute (ILRI)
- **Michiel Peters**, AMR Industry Alliance Secretariat Representative
- **Jennifer Daw**, UK VMD representing Prof. Christine Middlemiss CB, Chief Veterinary Officer, UK
- **Nilofer Khan Habibullah**, Senior Health Specialist/Economist working on AMR World Bank
- **Junxia Song**, FAO Deputy Chief, Deputy Chief Veterinarian, Chief, One Health and Disease Control, Animal Production and Health Division (NSA)
- **Jacqueline Alvarez**, Chief, Chemicals and Health Branch, UNEP
- **Yvan J-F. Hutin**, Director of the Department of Universal Health Coverage, Communicable Disease, WHO representing Yukiko Nakatani, WHO Assistant Director-General
- **Jean-Pierre Nyemazi**, Acting Director QJS, WHO Responsible Officer
- **Javier Yugueros-Markos**, Head of the Antimicrobial Resistance and Veterinary Products, World Organisation for Animal Health (WOAH), representing Francois Kaya, WOAH Deputy Director-General

Observers:

- **Beatrice Marquez-Garrido**, DG SANTE
- **Gunnilla Eklund**, DG SANTE
- **Rachel Dalton**, UK VMD

Coordinating Team:

- **Nelea Motriuc**, Platform Coordinator
- **Diriba MOSISSA**, WHO Responsible Officer
- **Laura Davies**, WOAH Responsible Officer
- **Jing Xu**, UNEP Responsible Officer



Agenda of the meeting:

1. Review of the activities of the Action Groups and discussion on the way forward
2. Preparations for the 4th Plenary Assembly and the 5th Ministerial Conference on AMR
3. AOB

Summary of the 9th Steering Committee meeting

1. Review of Action Group Activities and discussion on the way forward

The MSPP Coordinator presented an overview of the work undertaken by the Action Groups (AGs), highlighting the varying levels of engagement and activity across the Platform's 13 existing groups.

During 2025, the following Action Groups conducted activities:

1. Integrated Surveillance
2. Stewardship
3. Animal Welfare and AMR Nexus
4. Veterinary Education
5. Education and Communication
6. Drivers of AMR
7. Cross-Sectoral Regional Exchange of Experience

The level of engagement and output varied across groups and depended on several factors, including:

- Leadership and coordination capacity;
- Clarity of vision and strategic direction;
- Profile, authority, and engagement of group leaders;
- Availability of time and capacity among members, given the voluntary nature of AG participation;
- Access to resources and technical support.

A summary of Action Group activities is provided in **Annex 1**.

In addition:

- Two Action Groups focusing on AMR financing proposed merging their efforts due to limited capacity and overlapping objectives.
- Three Action Groups reported no activities during 2025:
 - Tuberculosis
 - Access
 - Mapping of Civil Society Organizations (CSOs)

The Coordinating Team therefore proposed formally sunseting these groups due to lack of activity and capacity.

- The Action Group on the UN General Assembly Political Declaration successfully completed its planned activities and proposed repositioning its mandate to focus on governance and policy issues.

All Action Groups submitted short progress reports, which were reviewed by the Coordinating Team.

Proposed Assessment Framework

To support a systematic review of Action Group performance, the Coordinating Team presented an assessment framework based on the original key performance indicators (KPIs) and guiding criteria used when establishing the Action Groups.

The assessment aims to:

- Assess the effectiveness and strategic relevance of existing Action Groups;
- Identify groups restructuring, merger, repurposing, or closure;
- Ensure alignment with evolving global AMR priorities;



- Support more efficient use of MSPP resources;

The methodology applies a weighted scoring framework, generating composite scores ranging from 0 to 3. Three decision tiers are proposed:

Tier 1 – Continue

Action Groups demonstrating:

- Active engagement;
- Delivery of outputs and activities;
- Submission of progress reports;
- Strong strategic relevance.

Tier 2 – Transition / Need for support

Action Groups requiring:

- Repurposing;
- Merging with other groups; or
- Continued operation with stronger support

Tier 3 – Sunset

Action Groups characterized by:

- No reported activities;
- No progress reports submitted;
- Minimal/no membership engagement.

Assessment criteria

Each Action Group is assessed against the following criteria using a scale from 0 to 3:

- **0** = Critical gap
- **1** = Foundational
- **2** = Moderate
- **3** = Strong / High impact

The assessment considers:

1. **Delivery and results** (progress against KPIs; outputs produced; meetings, events, webinars, publications, and outreach activities; evidence of concrete activities beyond meetings).
2. **Governance and accountability** (Leadership effectiveness; member engagement; group management and coordination).
3. **Mandate relevance and strategic fit** (Alignment with current AMR priorities; relevance to the 2024 UNGA Political Declaration; Relevance to the GAP-AMR; Complementarity with other Action Groups and existing mechanisms).
4. **Quality and diversity of participation** (multi-sectoral representation; Geographic diversity; Active co-leadership).
5. **Cross-Action Group Collaboration** (Interaction and collaboration with other Action Groups).
6. **Resource Mobilization** (Efforts to secure resources and support implementation).

The results of the weighted scoring analysis are presented in Annex 2.

Steering Committee decisions:

The Steering Committee endorsed both the methodology and the scoring approach and agreed that:

- Active Action Groups should continue their activities and remain self-sustained as much as possible;
- Action Groups proposing merger or repurposing should submit revised workplans, mandates, and governance arrangements to the Steering Committee;
- Time-bounded Action Groups could be created based on the needs.



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- Inactive Action Groups should be formally notified of the decision to sunset their activities;
- A call for new Action Groups could be launched when needs are identified and besides the call, Action Groups could be created on ad hoc basis in response to emerging strategic topics.

MSPP needs to remain as a platform that is agile mechanism to respond to emerging issues.

The Steering Committee also recommended documenting lessons learned and good practices from successful Action Groups to support the establishment and functioning of future groups.

2. Preparations for the 4th Plenary Assembly and the 5th Ministerial Conference on AMR

The MSPP Coordinator presented the draft agenda for the 4th Plenary Assembly, which is proposed to take place back-to-back with the 5th Ministerial Conference on AMR in Nigeria. Steering Committee members noted that information regarding the Ministerial Conference remains limited and suggested sending formal communication to the conference organizers outlining proposed MSPP activities and engagement opportunities.

Members also welcomed the proposal to organize a Marketplace, recognizing it as a practical mechanism for networking, partnership development, and showcasing stakeholder initiatives. The Steering Committee further emphasized the important role of the MSPP in gathering stakeholder perspectives and providing input into the Ministerial Conference agenda and outcome documents. Members suggested that MSPP facilitate a consultation process to ensure stakeholder voices are reflected in the conference discussions and outcomes.